21 July 1954

MEMORANDUM FOR THE RECORD

SUBJECT:

Policy Guidance for the External Research Staff

	1. The subject of what policy direction ERS should ex-
057/4 4	pect from CIA arose over the case of who is
25X1A	completing her doctoral dissertation on
5X1A	On learning of
25X1A	canvassed the intelligence community to determine
25X1A	whether or not there was interest in her dissertation. He
20/(1/(determined that there was and in fact some agencies were so
	much interested he offered to have it typed in order to assure
	the community an adequate number of copies. He employed
	typists on the ERS staff, paying them overtime.
25X1A	2 Colombia Maria M
	2. Subsequently executive officer of OIR,
	questioned the wisdom of this expenditure. He told
25X1A	that he wanted proof that the intelligence community wanted
25X1A	the dissertation badly enough to warrant the expendi-
	ture.
25X1A	3. I determined that RQM/OIS/DDP did ex-
23X IA	press an interest in the dissertation but she said that she had
	no idea that it would be acquired by ERS at any additional ex-
	pense. I therefore did not feel that I was in a position to
	certify that the expenditure was justified because of a CIA re-
051/44	quest. However, I think that fact is beside the point. I be-
25X1A	lieve judgment on how to procure a document in
	which there is interest should be trusted. I do not believe
	that I or any member of the intelligence community should be
25X1A	called upon on an item by item basis to testify whether or not
20X1A	we think was wise in spending a few extra dollars
	and I have so indicated to him.
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25X1A	
	Office of the Special Assistant
	CEH:aml (21 July 1954) to the Director
	Distribution: for Planning and Coordination

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